

The background of the entire page is a photograph of a beach. The foreground is filled with a dense layer of small, smooth, multi-colored glass pebbles in shades of red, orange, yellow, and blue. In the middle ground, there is a pile of dark, wet seaweed. The background shows a sandy beach and the ocean under a clear sky.

2017

ANNUAL REPORT

MYSTIC
SEAPORT
MUSEUM

PHOTOGRAPHY © MYSTIC SEAPORT MUSEUM

FRONT COVER

Mystic Seaport Museum Paint Shop, “Radical Paint Splatter”, by Joe Michael

PAGE 4-5

Mystic Seaport Museum Lobster Shack, by Joe Michael

PAGE 6-7

Detail of the *Amistad*, by Joe Michael

PAGE 10-11

Mystic Seaport Museum Shipsmith Shop, by Joe Michael

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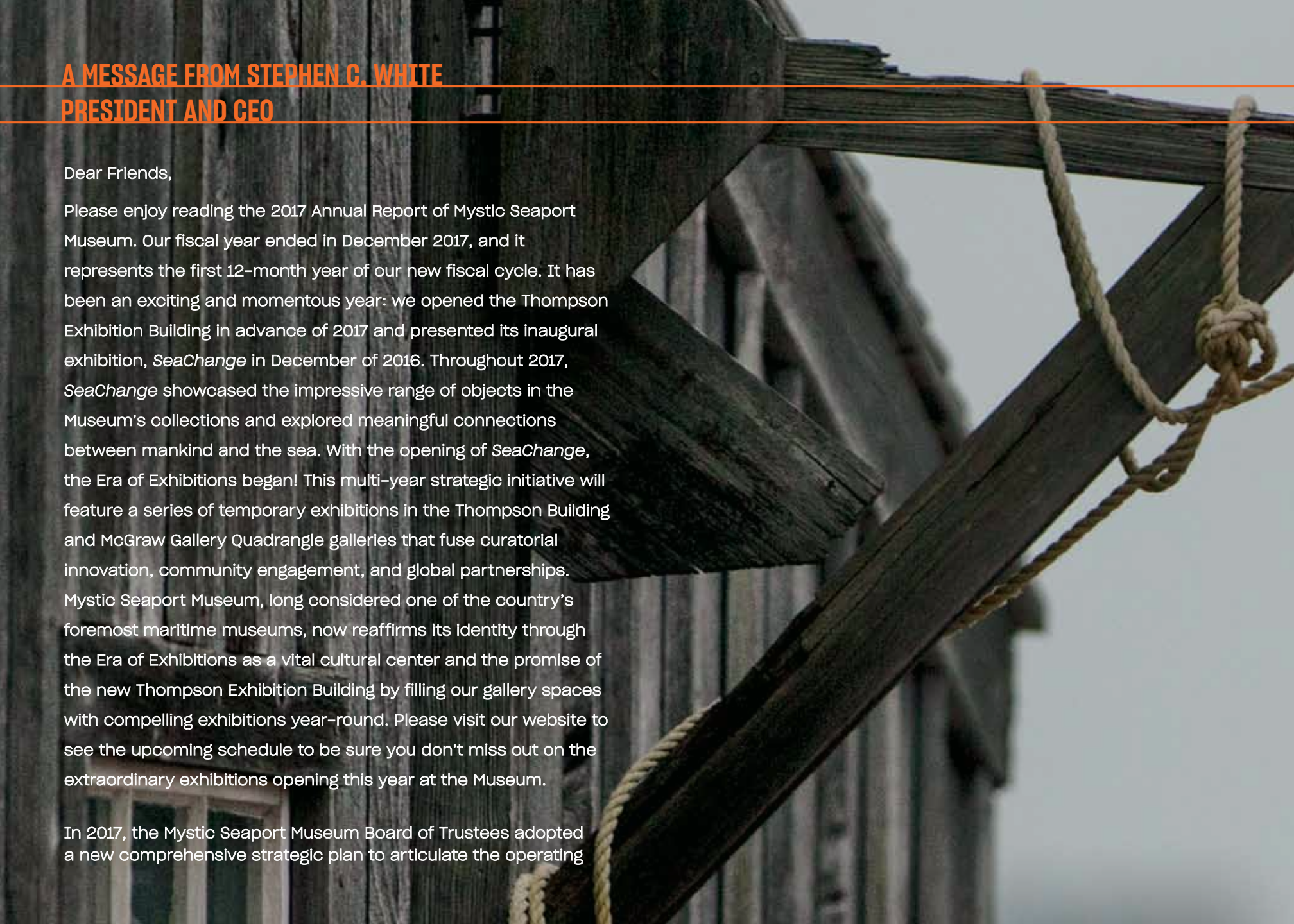
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The background of the entire page is a photograph of a wooden ship's mast or rigging. The wood is dark and weathered, with several ropes (likely yellow or light brown) tied around the structure. The ropes are knotted and looped, adding a nautical feel to the design. The lighting is somewhat muted, giving it a historical or maritime appearance.

A MESSAGE FROM STEPHEN C. WHITE PRESIDENT AND CEO

Dear Friends,

Please enjoy reading the 2017 Annual Report of Mystic Seaport Museum. Our fiscal year ended in December 2017, and it represents the first 12-month year of our new fiscal cycle. It has been an exciting and momentous year: we opened the Thompson Exhibition Building in advance of 2017 and presented its inaugural exhibition, *SeaChange* in December of 2016. Throughout 2017, *SeaChange* showcased the impressive range of objects in the Museum's collections and explored meaningful connections between mankind and the sea. With the opening of *SeaChange*, the Era of Exhibitions began! This multi-year strategic initiative will feature a series of temporary exhibitions in the Thompson Building and McGraw Gallery Quadrangle galleries that fuse curatorial innovation, community engagement, and global partnerships. Mystic Seaport Museum, long considered one of the country's foremost maritime museums, now reaffirms its identity through the Era of Exhibitions as a vital cultural center and the promise of the new Thompson Exhibition Building by filling our gallery spaces with compelling exhibitions year-round. Please visit our website to see the upcoming schedule to be sure you don't miss out on the extraordinary exhibitions opening this year at the Museum.

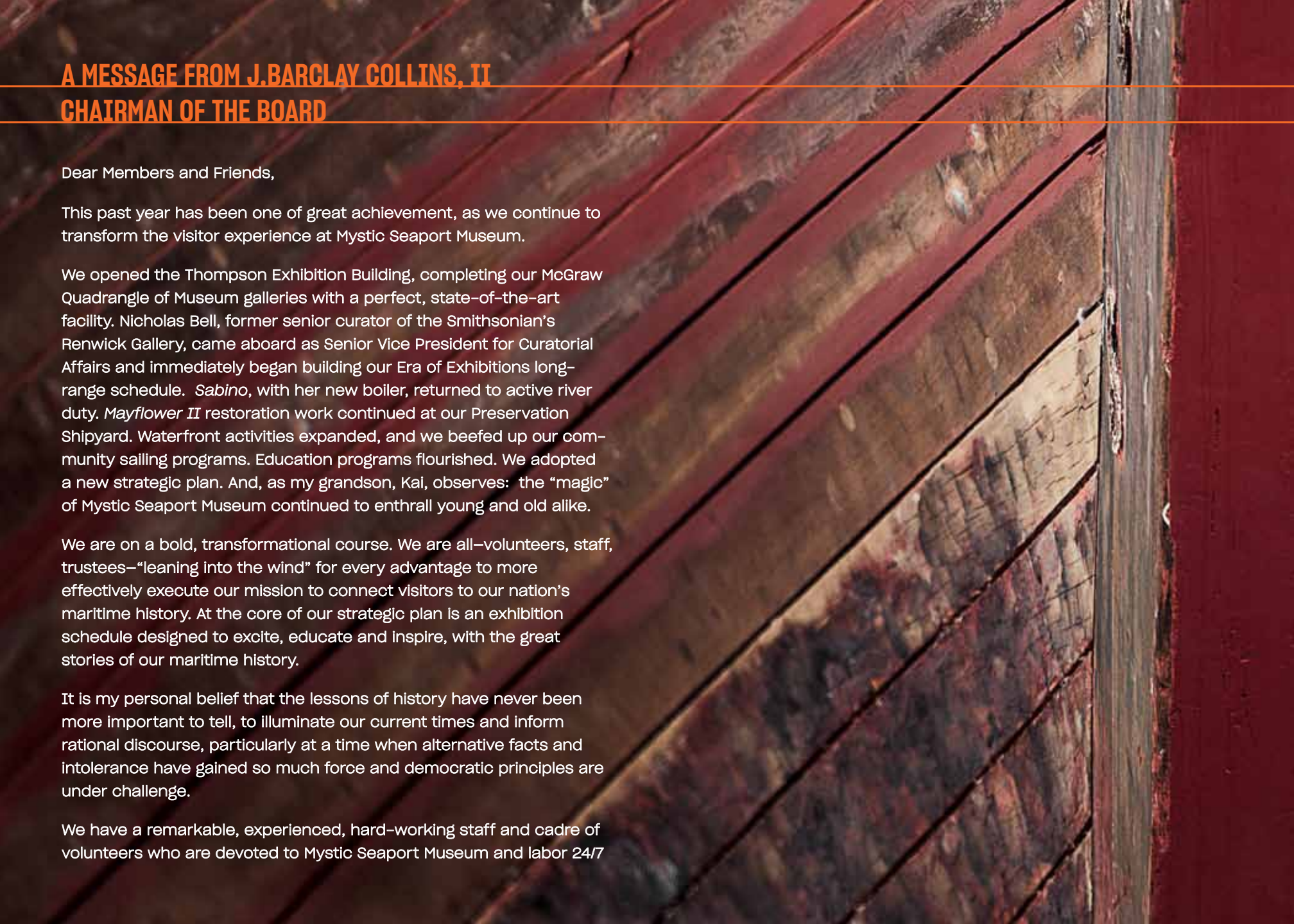
In 2017, the Mystic Seaport Museum Board of Trustees adopted a new comprehensive strategic plan to articulate the operating



philosophy and to restate a vision that unites the staff, our board, and our members. It has four strategic mandates: 1) Establish the identity of Mystic Seaport Museum as a contemporary, relevant cultural center that is essential to the community; 2) Advance the intellectual and experiential capacity of Mystic Seaport Museum; 3) Demonstrate the commitment of Mystic Seaport Museum to be a vibrant and inclusive community; and 4) Operate Mystic Seaport Museum for long-term growth and financial sustainability. By embracing the mandates and their supporting goals and by engaging the entire Museum's community, we have the chance to find the proper balance that will put the Museum on a path for long-term success. This blueprint maps out our priorities through the completion of the Era of Exhibitions and beyond, and a bold new marketing initiative to support it.

The Museum is fortunate to have the leadership of a dedicated and wise Board of Trustees. They have charted the course for an exhilarating future; we look forward to achieving it.

Sincerely Yours,
Stephen C. White



A MESSAGE FROM J.BARCLAY COLLINS, II CHAIRMAN OF THE BOARD

Dear Members and Friends,

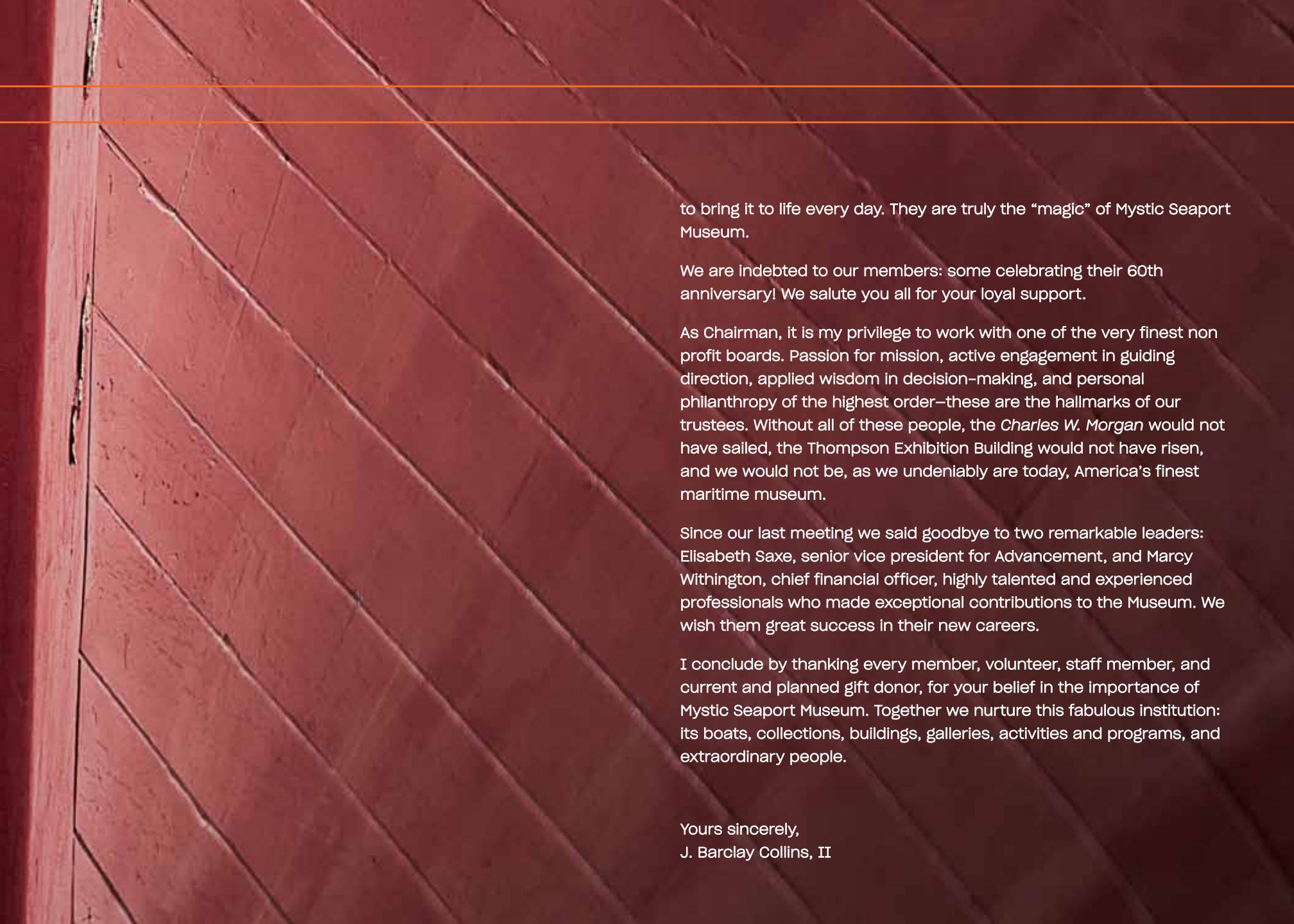
This past year has been one of great achievement, as we continue to transform the visitor experience at Mystic Seaport Museum.

We opened the Thompson Exhibition Building, completing our McGraw Quadrangle of Museum galleries with a perfect, state-of-the-art facility. Nicholas Bell, former senior curator of the Smithsonian's Renwick Gallery, came aboard as Senior Vice President for Curatorial Affairs and immediately began building our Era of Exhibitions long-range schedule. *Sabino*, with her new boiler, returned to active river duty. *Mayflower II* restoration work continued at our Preservation Shipyard. Waterfront activities expanded, and we beefed up our community sailing programs. Education programs flourished. We adopted a new strategic plan. And, as my grandson, Kai, observes: the "magic" of Mystic Seaport Museum continued to enthrall young and old alike.

We are on a bold, transformational course. We are all—volunteers, staff, trustees—"leaning into the wind" for every advantage to more effectively execute our mission to connect visitors to our nation's maritime history. At the core of our strategic plan is an exhibition schedule designed to excite, educate and inspire, with the great stories of our maritime history.

It is my personal belief that the lessons of history have never been more important to tell, to illuminate our current times and inform rational discourse, particularly at a time when alternative facts and intolerance have gained so much force and democratic principles are under challenge.

We have a remarkable, experienced, hard-working staff and cadre of volunteers who are devoted to Mystic Seaport Museum and labor 24/7



to bring it to life every day. They are truly the “magic” of Mystic Seaport Museum.

We are indebted to our members: some celebrating their 60th anniversary! We salute you all for your loyal support.

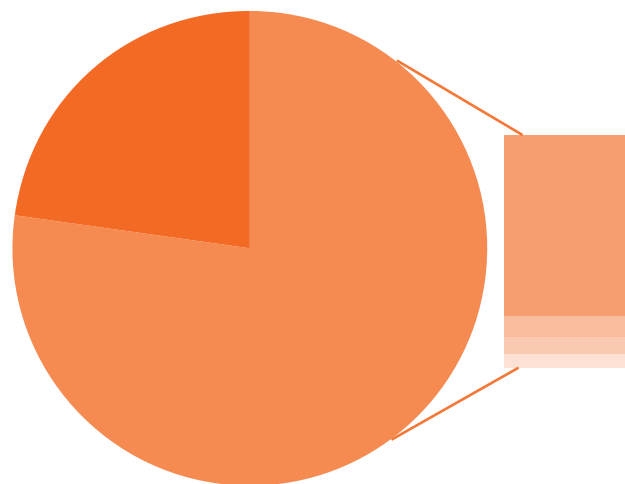
As Chairman, it is my privilege to work with one of the very finest non profit boards. Passion for mission, active engagement in guiding direction, applied wisdom in decision-making, and personal philanthropy of the highest order—these are the hallmarks of our trustees. Without all of these people, the *Charles W. Morgan* would not have sailed, the Thompson Exhibition Building would not have risen, and we would not be, as we undeniably are today, America’s finest maritime museum.

Since our last meeting we said goodbye to two remarkable leaders: Elisabeth Saxe, senior vice president for Advancement, and Marcy Withington, chief financial officer, highly talented and experienced professionals who made exceptional contributions to the Museum. We wish them great success in their new careers.

I conclude by thanking every member, volunteer, staff member, and current and planned gift donor, for your belief in the importance of Mystic Seaport Museum. Together we nurture this fabulous institution: its boats, collections, buildings, galleries, activities and programs, and extraordinary people.

Yours sincerely,
J. Barclay Collins, II

COMPREHENSIVE FUNDRAISING



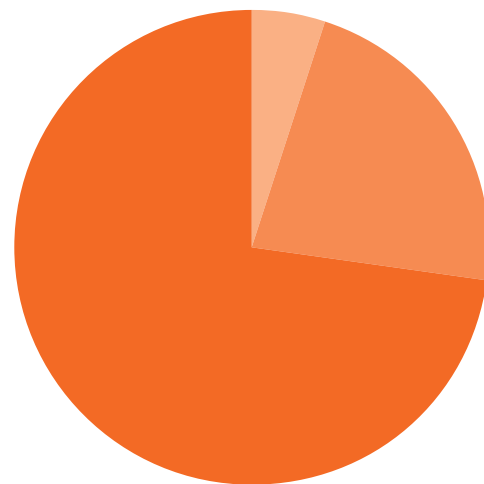
CONTRIBUTED REVENUE BY SECTOR: \$6.1 MILLION

TRUSTEES	23%
ALL OTHERS	77%
TOTAL	

ALL OTHERS BROKEN DOWN

INDIVIDUALS	68%
GOVERNMENT	4%
CORPORATIONS	3%
FOUNDATIONS	2%

\$6.1 million represents funds raised for unrestricted, temporarily restricted and permanently restricted purposes in 2017.

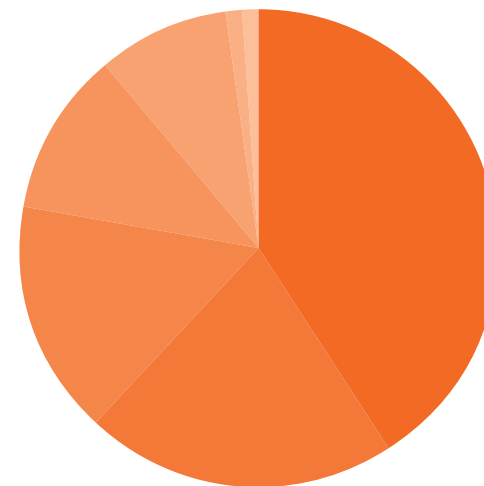


CONTRIBUTED REVENUE BY PURPOSE

UNRESTRICTED	73%
TEMPORARILY RESTRICTED	22%
PERMANENTLY RESTRICTED	5%

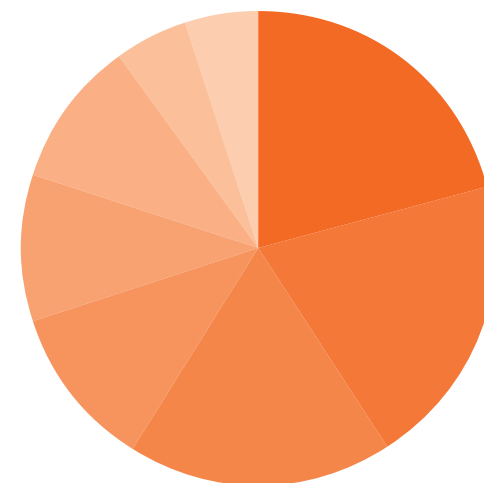
MUSEUM OPERATING INCOME | 2017

GIFTS, GRANTS AND BEQUESTS	41%
GATE ADMISSIONS	21%
PROGRAM FEES	16%
MUSEUM STORE AND FOOD/STORE CONCESSIONS	11%
MEMBERSHIP	9%
MISCELLANEOUS	1%
SALE OF PUBLISHED MATERIAL, FILM AND VIDEOS	1%



MUSEUM OPERATING EXPENSE | 2017

WATERCRAFT	21%
GENERAL AND ADMINISTRATIVE	20%
VISITOR EXPERIENCE	18%
CURATORIAL, LIBRARY AND PUBLICATIONS	11%
EDUCATION	10%
FUNDRAISING	10%
MUSEUM STORES	5%
COMMUNICATIONS	5%



MYSTIC SEAPORT MUSEUM

AT A GLANCE

VISITORS AND MEMBERS

249,164 Visitors through our gate in 2017
568,665 Unique visitors to the website in 2017
12,793 Member households

STAFF AND VOLUNTEERS

341 Staff
600 Volunteers
55,790 Volunteer hours in 2017

EDUCATION

32,840 Students and adults served by the Education Department

EXHIBITIONS

Opened 7 new exhibits from May 2016–December 2017

COLLECTIONS & RESEARCH

Over 1.5 million feet of film footage
Over 1.3 million photographs; one of the largest maritime photographic archives in North America
Over 1 million pieces in our manuscript collection, including 1,500 logbooks, journals, ledgers, and diaries
200,000 sheets of naval architecture drawings
75,000 books
Over 10,000 nautical charts and maps dating from 1650 to the present
5,800 paintings, drawings and prints
2000 ship models
1,400 pieces of scrimshaw
1,100 nautical instruments
550 oral histories
520 watercraft dating from 1824 to the present
150 Munson Institute lectures and sound recordings from 1960 to the present
75 figureheads dating from 1800 to the present





THE AMERICA AND THE SEA SOCIETY

2016-2017 ANNUAL FUND

(Gifts received from May 1, 2016 – December 31, 2017)

Gifts at the America and the Sea Society level have a tremendous philanthropic impact on every program museum-wide. Support to this leadership gift society reflects a deep commitment to the vitality of Mystic Seaport Museum and is an affirmation of our mission to preserve our maritime heritage for the benefit of future generations.

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THE STILLMAN SOCIETY

In 1938, Mystic Seaport Museum (then the Marine Historical Association) received a generous bequest from the Estate of Dr. Charles K. Stillman, one of the Museum's three founders. As the first bequest to the Museum, this significant gesture helped to establish an endowment for the Museum's programs and future operations. It also began what has become a tradition of planned giving at Mystic Seaport Museum. Since then, a great many individuals have made generous gifts to the Museum in their wills or estate plans. In order to recognize their generosity, Mystic Seaport Museum has established the Stillman Society, named in honor of the Museum's early benefactor.

Mystic Seaport Museum is pleased to recognize these special donors during

their lifetimes, not only to acknowledge their generosity personally, but to celebrate the role the Stillman Society plays in the growth and development of the Museum. If you believe that you qualify for membership and would like to add your name to our list, please contact the Advancement Department at 860.572.5365 or advancement@mysticseaport.org

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Mystic Seaport Museum is grateful for the gifts received from May 1, 2016 - December 31, 2017. Every effort has been made to correctly reflect the generosity of our donors. Please bring errors or omissions to the attention of our Advancement office at 860.572.5365 or advancement@mysticseaport.org

BUILD, FORGE, INSPIRE: ENDOWMENT FUNDS AT MYSTIC SEAPORT MUSEUM

Endowment is the bedrock upon which Mystic Seaport Museum stands. Gifts to endowment help to build a strong foundation of annual support, ensuring the continued growth and future success of the Museum. These gifts help to inspire future generations by supporting experiential learning and passing on the gift of knowledge. A strong endowment enables us to carry out superlative stewardship of our peerless collections. Endowment gifts help forge a legacy of support for the preservation of our story as a people and as a nation. Each of the funds listed below remains open to new gifts. New named endowment funds may be established with a minimum gift of \$100,000 which may be pledged over time. You may also make a gift to the General Endowment which provides annual operating support each and every year. Please consider directing a legacy gift to endowment through your estate plans and help us safeguard Mystic Seaport Museum for future generations.

2017	Diantha Morse Small Craft Endowment	To support the curatorial stewardship of the small craft collection
2017	Edward and Diane Straker Handcrafts and Trades Endowment	To support the preservation and practice of the trades
2015	L.F. Watson Ships Plans Endowment	To support the ships plans collection
2013	Lisa Cook Reed Employee Enrichment Endowment	To support front line staff in pursuit of personal and professional enrichment activities
2010	Hugh Leander Adams Fund	To provide general support
2007	Donald T. Treworgy Planetarium Endowment	To support the Donald Treworgy Planetarium
2007	Transformational Endowment	To support new exhibits and the new exhibit hall
2007	Mitchell Gibbons Neff Sail Education Endowment	To support sail education
2007	Deborah Davenport and Stewart Stender Endowment for Collections	Artifact purchases
2007	Transformational Endowment	Transformative exhibits and programs
2006	H. Howard Knox II Endowment	To support, maintain and preserve the traditional boat fleet
2003	Todd Wilkins Scholarship Fund	To provide financial assistance to students in the <i>Joseph Conrad</i> and <i>Brilliant</i> programs
2002	Henry L. and Grace Doherty Endowment for Program Excellence	To support program excellence at the Maritime Studies Program of Williams College and Mystic Seaport Museum
2002	Peter Jay Sharp Fund for Maritime Educational Opportunity	To support school/youth education outreach programming, with priority for CT, MA, RI, NY
2002	<i>Marigold</i> Endowment	To support the care and maintenance of <i>Marigold</i>
2002	Lewin Public Library Endowment	To support library membership program
2001	Robert C. Kyle Endowment for Intellectual Property Development	To support the development of commercial products from our collections
2000	George H. Blacker Collections Endowment	To support the work of the curatorial department
1999	Margaret Pynchon Mallory Endowment Fund	To support the maintenance and restoration of paintings and other artifacts in the collections with preference given to Mallory family collections
1999	J. Revell Carr Associate Curator of Small Craft Endowment	To support the position of Associate Curator of Small Craft
1998	Garden Endowment	To provide support for the gardens
1998	Lucy E. W. Hamilton Endowment	To purchase books, manuscripts and documents relating to the mission of Mystic Seaport Museum
1998	Curtis F. Reed Endowment	To provide general support
1998	Mr. and Mrs. Hays Clark Senior Curator of Watercraft Endowment	To support the position of Curator of Watercraft
1996	<i>Roann</i> Endowment	To support the preservation of <i>Roann</i>
1994	Endowment for Humanities Research and Public Program Development	To support research and public programs in the humanities
1994	Watercraft Endowment	To preserve, maintain and document the watercraft collection
1994	Waldo and Elly Johnston Book Fund	To purchase books for the Library
1993	Pauline C. and Clifford D. Mallory Jr. Fellowship Endowment Fund	To support international exchange fellowship grants
1993	Dickman Fund	General support
1993	Captain George Lawrence Memorial Endowment Fund	To support education programs
1992	Edward S. Moore Foundation Youth Education Endowment Fund	To support youth education
1992	The Blair Lighthouse Endowment	To maintain and support the replica of the Brant Point Lighthouse
1992	Gladys Brooks Manuscripts Conservation Endowment Fund	To support the conservation of manuscripts
1992	General Library Endowment	To support the G. W. Blunt White Library

1992	Benjamin W. Labaree Scholarship Endowment For Financial Aid	To provide merit and need based financial aid to students attending the Williams–Mystic Program
1991	Small Craft Endowment	To preserve traditional boat building skills and demonstrate their importance
1991	Russell S. Reynolds, Jr. Endowment Fund	To support the care of the collections with a preference for items related to the New York Yacht Club
1990	William C. Ridgeway, Jr. Memorial Endowment Fund	To provide general support
1990	Anita E. and James E. Chapman Maritime Research Fund	At the discretion of the President with preference being given to maritime research
1989	Sven Hansen Wooden Boatbuilding Fund	To support the small boat shop and small boat building projects
1989	Horace W. Fuller Memorial Fund	To support symposia, publications and financial assistance for “at sea” programs
1986	PILOTS Endowment Fund	To support the PILOTS program
1986	Andrea Lee Memorial Endowment	To support sail education
1986	BRILLIANT Endowment	To support the preservation of <i>Brilliant</i> and the continuation of her program
1984	CHARLES W. MORGAN Endowment	To support ongoing maintenance of the Charles W. <i>Morgan</i>
1984	Preservation Shipyard Endowment	To support the Henry B. duPont Preservation Shipyard
1984	New Shoreham Life Saving Station Endowment	To maintain the New Shoreham Lifesaving Station
1984	General Library Endowment	To support the library
1983	Gladys Brooks Library Endowment	To use for acquisition and conservation of books for the library
1983	Charles Thomas Clagett Jr. Endowment	To support the shipyard, ships and watercraft preservation
1983	Thomas J. Watson Endowment	General Support
1982	Alexander Orr Vietor Memorial Endowment	To support the acquisition of manuscript materials relating to American maritime and whaling industries prior to 1860
1982	Rudolph J. Schaefer Building Endowment	To maintain the Schaefer Building
1980	Thomas J. Watson, Jr. Endowment	To provide general support
1980	Franz and Elizabeth Schneider and Timothea S. Larr Small Craft Preservation Endowment	To support the small craft preservation activities of the Museum
1980	Merrill Stubbs Endowment	To maintain the Thomas Oyster House
1980	Margaret W. Pierce Endowment Fund for Interpretation	To support the interpretation program
1979	American Seamen’s Friends Society Endowment	To the G. W. Blunt White Library and its collections including ASFS archives
1978	Marion G. Larkin Endowment	To support the library
1976	Edward John Noble Endowment	Education programs
1970	Henry B. duPont Preservation Shipyard Fund	To provide general support
1970	Archibald Campbell Denison Memorial Endowment	To support mariner training
1964	Mildred C. Mallory Memorial Endowment	To maintain the membership building
1961	Rick Marcellus and Rick Steele Memorial Endowment Fund	To provide financial assistance to participants in youth training programs
1959	Daniel S. Morrell III Memorial Fund	To support youth training
1958	Wesley E. Morse Endowment	To support youth training
1958	Harvey Conover Memorial Endowment	To benefit the youth training programs
1955	Thomas S. Greenman House Endowment	To maintain the Thomas S. Greenman House
1955	George Gordon Breed Fund	To provide financial assistance to worthy young people who wish to participate in our education programs
1954	Frank and Cora Munson Endowment Fund	To support the Frank C. Munson Memorial Chair for American Maritime Studies
1950	Henry B. Plant Memorial Endowment	To maintain the Plymouth Cordage Company Ropewalk
1946	Carl C. Cutler Endowment Fund	Chair of American Maritime History
1945	Lewis Austin Storrs Memorial Endowment Fund	To purchase artifacts, preferably ship models and books and to maintain these collections
1941	Clifford D. Mallory Memorial Fund	To maintain the Mallory Building and Mallory Family Collections

DURING OUR LIVES, THROUGH WORD AND DEED

**WE LEAVE OUR IMPRINT ON THE INDIVIDUALS AND
INSTITUTIONS ABOUT WHICH WE CARE DEEPLY**

The legacy we bequeath conveys the story of our own lives and accomplishments just as the exhibits and programs at Mystic Seaport Museum convey to us stories of the accomplishments of our forebears.

Please consider including Mystic Seaport Museum in your long-term plans so that you may:

- Forge your own legacy of support for the preservation of our story as a people and a nation
- Inspire future generations through experiential learning and the gift of knowledge
- Build a strong financial foundation to ensure the continued growth and future success of Mystic Seaport Museum

To learn more about including Mystic Seaport Museum in your will or estate plan please call the Advancement office.



